

LEDS Global Partnership 2016 Work Plan¹

I. Introduction

The Low Emission Development Strategies Global Partnership (LEDS GP) is a unique platform that offers a space for countries and institutions working on climate resilient low emission development to exchange experiences and lessons learned, create innovative solutions to challenges faced, and receive and deliver capacity building trainings and technical support to advance LEDS and NDCs implementation.

Founded in 2011, the LEDS GP counts today with more than 200 country governments and international organizations that are collaborating, coordinating and exchanging knowledge to achieve GHG emission reduction goals.²

With the climate change agreement signed by countries at the 21st Conference of the Parties recently held in Paris in December of 2015, the LEDS GP will focus its activities in 2016 in supporting countries to implement actions under their Nationally Determined Contributions (NDCs). This work plan builds on the LEDS GP Strategic Vision and presents the activities planned for the year, which will be delivered by the regional platforms in collaboration with working groups and affiliated programs, and coordinated by the LEDS GP Secretariat with guidance from the LEDS GP Steering Committee. The civil society, partner organizations, investors, academia, and the media will play a key role in achieving the objectives of the LEDS GP for 2016 and beyond.

1 The LEDS GP updates the global work plan on an annual basis.

2 For a list of all LEDS GP members please visit – www.ledsgp.org.

II. LEDS GP vision, mission and objectives

The following LEDS GP vision, mission and objectives will guide design and implementation of these activities under this work plan.

Vision

- LEDS GP's vision is a world in which sustainable development is delivered and safeguarded by high-quality and ambitious low-emission, climate-compatible development strategies that are set and effectively implemented within all countries, sub-national systems and sectors.

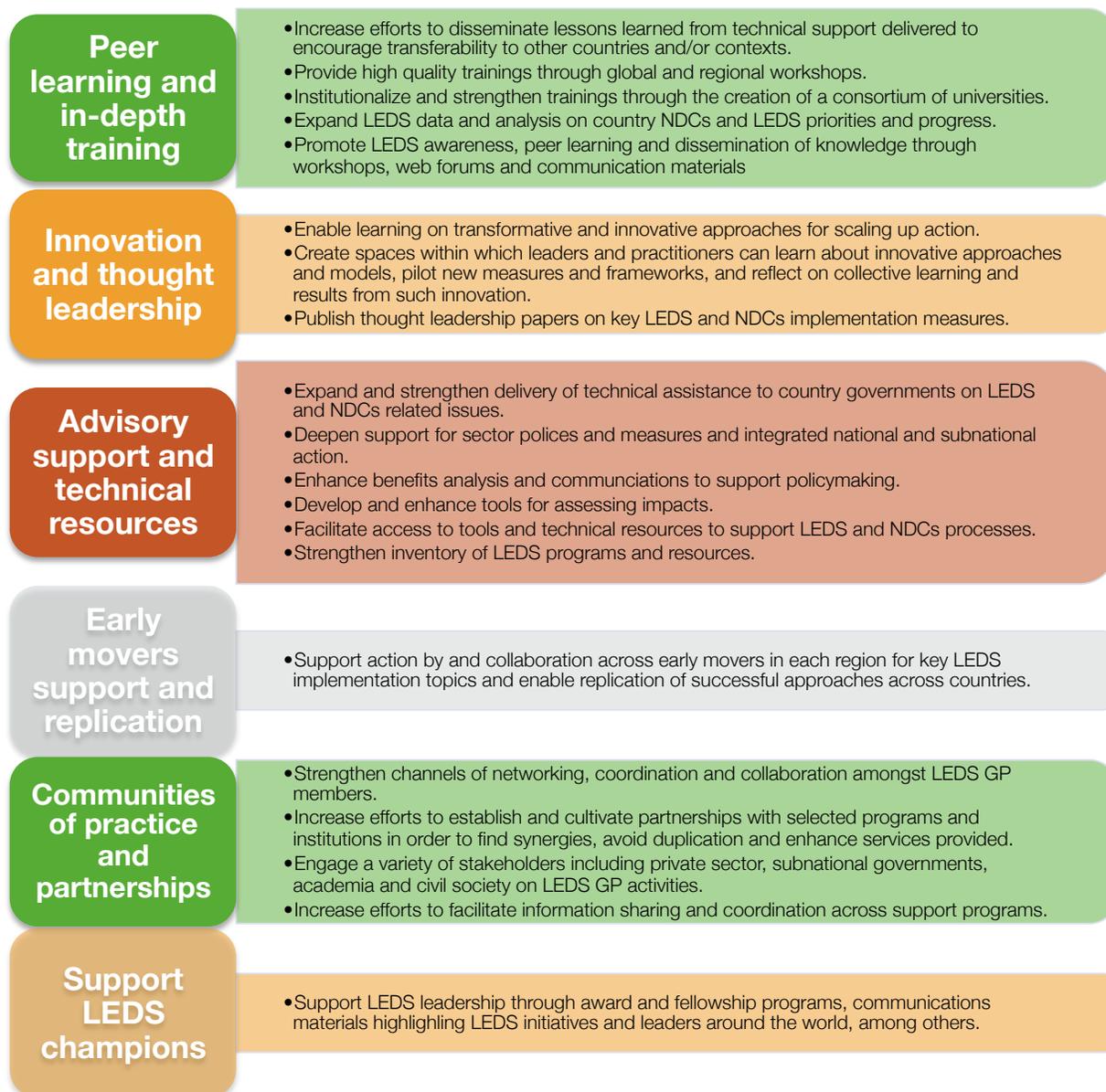
Mission

- Harness the collective knowledge and resources of governments, donors and international organizations, and practitioners in scaling up and strengthening implementation of climate-resilient low emission development around the world.

Strategic objectives

- **Strengthen quality, coordinated support, and leadership** of climate-resilient low emission development strategies by countries in all regions, and especially in developing countries.
- **Foster effective implementation** of LEDS and NDCs through policy, planning and investment actions.
- **Spur development of new LEDS** by additional national and sub-national governments.
- **Enable LEDS champions** to demonstrate leadership on LEDS within their national and sub-national administrations, organizations and internationally.

In 2016, the LEDS GP will build on its existing portfolio to strengthen activities that aim at building financial, political, technological and institutional capacity of countries to implement actions under their LEDS and NDCs, thus demonstrating the viability of ambitious climate policies and actions. The LEDS GP will achieve its objectives in 2016 through various global and regional activities that are described in greater detail in Section IV and fall within six main pillars.



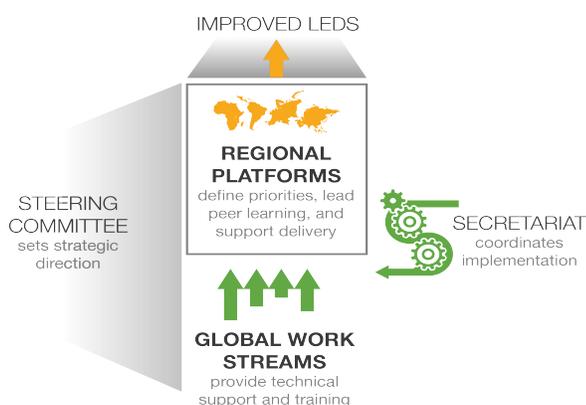
III. LEDS GP structure

The unique LEDS GP distributed leadership model is central to the success of the partnership. In this partnership, countries and institutions set annual priorities that are common for the three regions where the LEDS GP currently operates, namely, Africa, Asia and Latin America and the Caribbean³. These countries and institutions are also actively engaged in delivering the activities within the regional priorities, as their resources allow. Activities are delivered through the regional platforms and its members, with technical support from global working groups and coordination from the LEDS GP

³ The LEDS GP will be launching a new regional platform in Eurasia and Eastern Europe in 2016 or 2017.

Secretariat. A steering committee provides strategic guidance to the direction and vision of the partnership. The following diagram presents the organizational structure for design and implementation of activities presented in the following section.

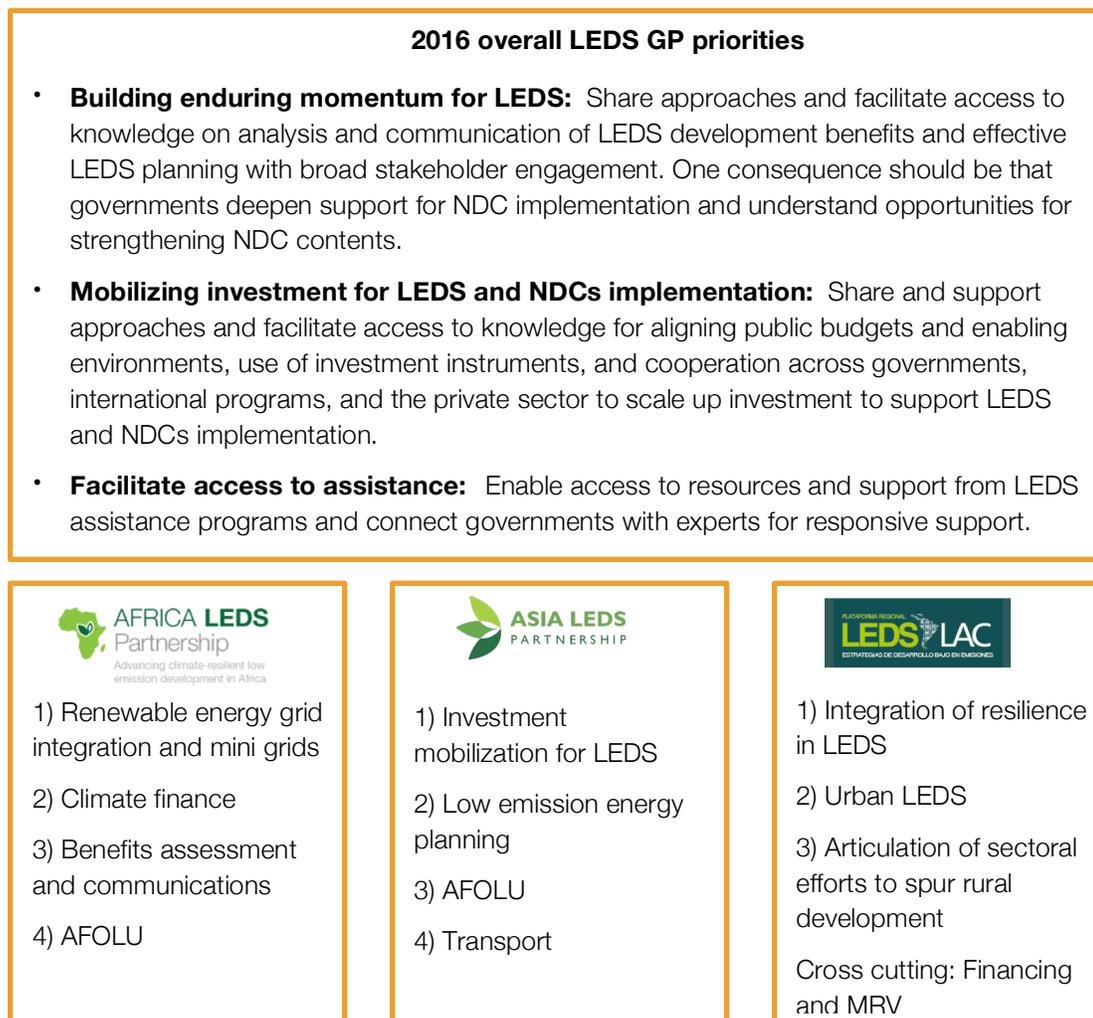
Figure 1. LEDS GP structure



IV. Major activities of LEDS GP in 2016

In its first several years, the Partnership has promoted knowledge sharing and peer learning across Asia, Latin America and the Caribbean and Africa through workshops and webinars, targeted trainings, provision of expert assistance, improved technical resources, data and information on LEDS resources and programs. Building on its early successes and based on feedback received from members through surveys and regional workshops, the LEDS GP will expand its focus in 2016 to play a leading role on the priority areas outlined in Figure 2.

Figure 2. LEDS GP 2016 priorities



Consistent with these priorities, the largest efforts across regions and working groups, include:

- 1) Peer learning, training and advisory support on priority topics for each region, such as: LEDS benefits and options analysis and planning in Africa; renewable energy grid integration and mini-grids in Africa and Asia; clean transport and sub-national LEDS networks, training, advisory networks in Asia and LAC; and training and technical assistance on AFOLU measures in Africa and Asia.
- 2) Flagship projects to deliver in-depth technical support and training to early mover countries and promotion of replication to all countries through peer learning forums, webinars and knowledge sharing products. Topics could include, for example, supporting subnational action on the transport sector, supporting LAC countries in the development of policies to spur biomass deployment.
- 3) Investment mobilization technical assistance and peer learning to countries across all regions.
- 4) Expert advisory support, toolkits, case studies, and peer learning across all working group topics.
- 5) LEDS fellowship and award program.
- 6) Enhanced LEDS and NDCs activity and best practice information.

Tables 1, 2 and 3 highlight the key activities for 2016 to be undertaken by each regional platform and through the global working groups, the secretariat, and other LEDS GP partners. These activities will contribute to achieving our global performance targets, which are presented in Section V. A more detailed work plan of each regional platform and working group including activities, leads, budget and metrics is available here and a more detailed description of the Secretariat tasks is included in the Appendix.

Table 1. Regional platforms key deliverables

Overview of 2016 activities			
Priority Area	Deliverables	Dates	Collaborating partners
Africa LEDS Partnership			
Finance mobilization for LEDS	Climate finance workshop & webinars	In person - May 2016 Webinars – ongoing	AfLP Sec, Morocco 4C
	Identify, secure commitment and coordinate implementation of technical support for up to 3 African countries on investment mobilization measures with additional sharing of knowledge with other countries	Planning – April 2016 Implementation – September 2016 Sharing knowledge with other countries – December 2016	AfLP Sec, LEDS GP Sec, Finance WG
	Develop case studies on LEDS and GG finance facilities	July-December 2016	AfLP Sec, Finance WG
	Develop investment prospectus concept and fundraising	February 2016	AfLP Sec, Finance WG
	Develop investor matchmaking portal for African countries	May through December 2016	AfLP Sec, Finance WG, OECD
Renewable energy & energy access	Establish a network of experts on RE grid integration and mini grids	March 2016	AfLP Sec, Energy WG, NREL and other partners
	Document and facilitate access to good practices, case studies, tools and approaches for RE grid integration and mini grids in Africa	2Q - 3Q 2015	AfLP Sec, CESC, EC-LEDS and 21 CPP
	Design and deliver in-person trainings and/or online seminars on specific issues identified through network of experts	Webinars ongoing In person minigrid –	AfLP Sec, Energy WG

		June at AfLP event	
LEDS benefits assessment and communication and modeling and planning support	Deliver LEDS planning & modeling support to up to 8 African countries and convene regional and sub-regional modeling forums to build capacity across Africa	May 2016 – begin implementation	AfLP Sec, Benefits WG, EC, UNEP, MAPS, ECN
	Develop communication materials on benefits of LEDS in Africa	TBD	AfLP Sec, UNEP Benefits WG, LEDS GP Secretariat
Cross cutting	Funding proposals for key flagship projects in collaboration with WGs	Jan-May 2016	AfLP Sec, WGs
	Provide technical assistance and matchmaking to countries in RE grid integration, minigrids, finance, benefits assessment	Ongoing	AfLP Sec, LEDS GP Secretariat & WGs
	Design, publish and share quarterly e-newsletters to members	Feb, May, August, November 2016	AfLP Sec
	Convene calls with general membership of the partnership	June, December 2016	AfLP Sec
	Design and deliver of AfLP Regional Workshop in collaboration with Africa Carbon Forum - Rwanda	27-30 June 2016	AfLP Sec, LEDS GP Secretariat & WGs; AfLP partners, ACF
Asia LEDS Partnership			
Investment mobilization for LEDS energy/finance	Identify, secure commitment and coordinate implementation of technical support for up to 3 Asian countries on investment mobilization measures with additional sharing of knowledge with other countries	Planning – April 2016 Implementation – September 2016 Sharing knowledge with other countries – December 2016	ALP Sec, LEDS GP Sec, Finance WG
	Deliver training on investment mobilization for the energy sector - Vietnam	June 2016	ALP Sec, Finance WG, Energy WG
	Provide technical support for 1-3 Asian countries in developing investment plans for a specific sector	TBD	ALP Sec, Finance WG, USAID, IKI

	Provide technical support for 1-2 Asian countries to develop energy sector investment prospectus	TBD	ALP Sec, Finance WG, Energy WG, ALP partners
	Provide technical support for countries to develop proposals to access financing for AFOLU	TBD	ALP Sec, AFOLU WG, Finance WG
	Publications on private sector financing to scale up action on LEDS	March 2016	ALP Sec, Finance WG
Low emission energy planning	Deliver online training on low emission energy planning	Ongoing	ALP Sec, Energy WG
	Webinars to build awareness on tools to advance low emission energy planning in Asia. Likely tools/topics: LEAP, Geospatial toolkit, gender mainstreaming methodology for the energy sector	Jan-April 2016	ALP Sec, Energy WG, NREL, SEI, GECCO/IUCN
	Publications to share information on the use of the above tools to support LEDS in Asian countries	Jan-April 2016	ALP Sec, Energy WG, NREL, SEI, GECCO/IUCN
	Workshop on renewable energy topic	TBD	ALP Sec, Energy WG
	Support CEGIN	Ongoing	ALP Sec
AFOLU	Develop online training on LEDS in the AFOLU sector	Ongoing	ALP Sec, AFOLU WG
	Synthesis of cases presented at regional workshop on mobilizing investment for LEDS in agriculture held in October 2015	Jan/Feb 2016	ALP Sec, AFOLU WG, Finance WG
Cross cutting	Funding proposals for key flagship projects in collaboration with WGs	Jan-March 2016	ALP Sec, WGs
	Knowledge product development and dissemination: profile of leaders in ALP, blog, case studies	Ongoing	ALP Sec, LEDS GP WGs, ALP partners
	Disseminate lessons learned of training and TA provided through webinars, publications, presentations at workshops, communities of practice and other means	Ongoing	ALP Sec
	Deliver technical assistance and matchmaking on LEDS	Ongoing	ALP Sec, LEDS GP

			Secretariat
	Design and deliver 4 th Asia LEDS Forum - Vietnam	27 June – 1 July 2016	ALP Sec, LEDS GP Sec & WGs, ALP partners
LEDS LAC Platform			
Integration of resilience in LEDS	Mapping of actors and activities	Jan-Feb 2016	LAC Sec
	Scope out work with 2-3 early movers for in depth technical collaboration and training	Jan-Feb 2016	LAC Sec
	Design and deliver training and TA on financing*	March-April 2016	LAC Sec, Euroclima, Finance WG
	Design and deliver experts workshop on MRV*	April-May 2016	LAC Sec, Euroclima
	Dissemination of findings through webinars and publications to other countries*	June-Dec 2016	LAC Sec, Euroclima
	Fostering further discussion at regional workshop	Sept 2016	LAC Sec, Euroclima
Integration of urban planning and mobility for development of urban LEDS	Mapping of actors and activities	Jan-Feb 2016	LAC Sec
	Scope out work with 2-3 early movers for in depth technical collaboration and training	Jan-Feb 2016	LAC Sec, Transport and SNI WGs
	Design and deliver training and TA on planning, infrastructure and housing	April-May 2016	LAC Sec, SNI WG
	Deepen work on SNI for the transport sector*	March-Dec 2016	LAC Sec, Transport and SNI WGs
	Dissemination of findings through webinars and publications to other countries	June-Dec 2016	LAC Sec, SNI WG
	Fostering further discussion at regional workshop	Sept 2016	LAC Sec, SNI WG
Integration of sectoral efforts for rural low emission development	Mapping of actors and activities	March/April 2015	LAC Sec
	Scope out work with 2-3 early movers for in depth technical collaboration and training	Jan-Feb 2016	LAC Sec
	Design and deliver training and TA	March-April 2016	LAC Sec

	Dissemination of findings through webinars and publications to other countries	June-Dec 2016	LAC Sec
	Deliver presentation at regional workshop	October 2015	LAC Sec
Cross cutting	Identify, secure commitment and coordinate implementation of technical support for up to 3 LAC countries on investment mobilization measures with additional sharing of knowledge with other countries	Planning – April 2016 Implementation – September 2016 Sharing knowledge with other countries – December 2016	LAC Sec, LEDS GP Sec, Finance WG
	Funding proposals for key flagship projects in collaboration with WGs	Jan-March 2016	LAC Sec, WGs
	Mapping of LEDS in LAC	Ongoing	LAC Sec, WB
	Mapping of people and institutions acting on LEDS in LAC	Ongoing	LAC Sec
	Deliver technical assistance and matchmaking on LEDS	Ongoing	LAC Sec, LEDS GP Sec, partners
	Design and deliver 5 th LEDS LAC Workshop in Panama in collaboration with the LAC Carbon Forum*	September 2015	LAC Sec, LEDS GP Sec & WGs, LEDS LAC partners
	Activities to disseminate knowledge from partners on MRV and private sector financing	Ongoing	LAC Sec, LEDS LAC partners

* Notes activities for which funding needs to be secured

Table 2. Working groups key global deliverables⁴

Overview of 2016 activities			
Priority area	Deliverables	Dates	Collaborating partners
Benefit Working Group global activities			
	Provide technical assistance and foster peer learning across countries on LEDS benefits assessment and communications – seeking to provide assistance on specific tools and approaches to at least 2-3 countries per	Jan-April 2016	Benefits WG, RALI, RPs, others

⁴ Please note working group deliverables to support regional needs are included on Table 1.

	region and to share approaches broadly as models		
	Develop case studies and other communication materials on benefits of LEDS	Jan-April 2016	Benefits WG, RALI
	Benefits community of practice in Asia	Ongoing	Benefits WG, ALP
	Organize and deliver in depth training and peer learning on Benefits Assessment and Communications at regional and global workshops and through webinars	Ongoing	Benefits WG, RPs, other partners
	Build upon EC proposal to support African countries build capacity to assess and communicate benefits of LEDS	Ongoing	Benefits WG, AfLP, EC, UNEP and others
	Funding proposals for key flagship projects in collaboration with RPs	Jan - March 2016	Benefits WG, RPs, other WGs
	Newsletter	Bimonthly	Benefits WG
Finance Working Group global activities			
	Support countries in the development and implementation of NDC/LEDS investment plans	Feb-Dec 2016	Finance WG Partners, RPs, USAID
	Develop investment prospectuses to help attract private sector investment towards priority sectors and opportunities in countries developing and implementing LEDS	February 2016	Finance WG, LEDS GP Sec, AfLP Sec
	Develop financial instruments to help advance NDCs and LEDS implementation in nine countries through support for innovative, country-driven investment mobilization measures and to facilitate peer to peer learning and technical assistance to support replication of these investment measures more widely*	Planning – April 2016 Implementation – September 2016 Sharing knowledge with other countries – December 2016	Finance WG, LEDS GP Sec & RPs
	Knowledge Products: (1) Climate Finance Readiness: Supporting Strategic Engagement of the Private Sector: a research project being	Climate finance readiness -	Finance WG, LEDS GP Sec

	commissioned by GIZ's Climate Finance Readiness programme to improve understanding of Nationally Designated Authorities and Accredited Entities of the GCF on how to strategically engage the private sector to get involved in their GCF activities; (2) Policy brief on mobilizing private investment into low-emission infrastructure (3) with AFOLU Working Group on 'Financing Emissions Reductions in the AFOLU Sector' (4) online list of resources available to support planning for LEDS finance.	TBD Policy brief – Feb 2016 AFOLU report – May 2016 Online list of resources – March 2016	& RPs
	Deliver remote technical assistance to at least 3 countries	Ongoing	Finance WG, LEDS GP Sec & RPs
	Organize and deliver peer learning sessions and trainings at LEDS GP global and regional events and through webinars	AfLP - June 2016 ALP - June 2016 LAC – September 2016 Global - TBD	Finance WG, RPs, LEDS GP Sec, other WGs, other partners
	Develop a network of major private sector actors in the Africa region that could engage in providing input on country policies and finance measures and help mobilize investment	May through December 2016	Finance WG, AfLP
	Funding proposals for key flagship projects in collaboration with RPs	Feb- March 2016	Finance WG, RPs, other WGs
Subnational Working Group global activities			
	Regional Assessments at the Country Level (reports and webinars)	Feb-April 2016	SNI WG Partners, LEDS LAC, AfLP
	4 case studies (and related webinars) on Subnational-National integration ALP (1), AfLP (3)	Jan-May 2016	SNI WG, RP, partner gov
	Organize and deliver peer learning sessions and trainings at LEDS GP global and regional events and through webinars	Ongoing	SNI WG, RPs, LEDS GP Sec, other WGs,

			other partners
	Deliver technical assistance to at least 4 subnational governments	Ongoing	SNI WG, LEDES GP Sec & RPs
	Funding proposals for key flagship projects in collaboration with RPs	Feb- March 2016	SNI WG, RPs, other WGs
AFOLU Working Group global activities			
	Best practices synthesized in a form of case study, articles, blogs or other agreed formats	Q2-Q4 2016	AFOLU WG, RPs
	Training curriculum materials related to LELUP curated in coordination with ALP	Q2-Q4 2016	AFOLU WG, ALP
	Provide an umbrella platform for organizing technical workshops/trainings on topics relevant for the AFOLU WG members that don't fit in the two prioritized working themes. Possible topics include measuring and monitoring forest degradation and wetland mapping	Q2-Q3 2016	AFOLU WG, other WGs and partners, RPs
	Share key technical outputs from the Financing for LEDES Forum held in 2015 by posting on the WG website a synthesis paper (that documents field experiences, achievements, and best practices in LELUP), via an overview webinar, and other modalities based on interest.	Q1-Q2 2016	AFOLU WG, Finance WG
	Produce, and share with the regional platform members, 1-2 white papers or case studies on LELUP based on efforts to curate literature and experience on this theme	Q1-Q4 2016, Q1-Q2, 2017	AFOLU WG, Finance WG
	Produce a report on leveraging finance in the AFOLU sector entitled, Financing Emission Reductions in the AFOLU sector. Present the findings via webinar on "Building Capacity to Access Climate Finance" convened by the AfLP in 2016	Q1-Q2 2016	AFOLU WG
	Create mechanisms to facilitate knowledge-sharing, peer-to-peer learning, and informal exchanges between those who work in the AFOLU sector within the region; including setting up and maintaining the WG website. For example, collaboratively develop (with WG Secretariat support) a list of AFOLU LEDES in the region together with summary information	Q1-Q4 2016, Q1-Q2 2017	AFOLU WG, LEDES GP Sec, RPs

	and contact details to function as a network for implementing surveys, distributing invitations, disseminating information, etc.		
	Organize and deliver peer learning sessions and trainings at LEDS GP regional and global events and through webinars	Ongoing	AFOLU WG, RPs, LEDS GP Sec, other WGs, other partners
	Deliver technical assistance on LEDS in the AFOLU sector	Ongoing	AFOLU WG, LEDS GP Sec & RPs
	Funding proposals for key flagship projects in collaboration with RPs	Feb- March 2016	AFOLU WG, RPs, other WGs
Energy Working Group global activities			
	Energy Toolkit	Q2-Q4 2015	Energy WG
	Energy Data Crowdsourcing*	TBD	Energy WG, SEI
	Delivery 3 webinars and 2 case studies on tools included on the Energy and Development World Atlas	Ongoing	Energy WG
	Organize and deliver peer learning sessions and trainings at LEDS GP regional and global events and through webinars	Ongoing	Energy WG, RPs, LEDS GP Sec, other WGs, other partners
	Deliver technical assistance on LEDS energy measures and policies	Ongoing	Energy WG, LEDS GP Sec & RPs, CESC
	Delivery of 2 case studies on LEDS energy sector benefits	March-July 2016	Energy WG, RPs
	Launch of community of practice – focus on innovative policies and biomass	March 2016	Energy WG
	Funding proposals for key flagship projects in collaboration with RPs	Feb- March 2016	Energy WG, RPs, other WGs
Transport Working Group global activities			
	Continue to improve and add resources to the LEDS Transportation Toolkit	Ongoing	Transport WG and partners
	Training on fuel emission standards	Feb 2016	Transport WG, Gov of PH,

			Clean Air Asia
	One training series including in person and webinars	Ongoing	Transport WG
	Launch of Asia transport community of practice; Continue to co-organize LAC community of practice	Ongoing	Transport WG, ALP, LAC Sec
	Case studies	Q2-Q4 2015	Transport WG, LEDS GP RPs
	Organize and deliver peer learning sessions and trainings at LEDS GP regional and global events and through webinars	Ongoing	Transport WG, RPs, LEDS GP Sec, other WGs, other partners
	Deliver technical assistance on LEDS transport measures	Ongoing	Transport WG, LEDS GP Sec & RPs
	Support to the Gov of Philippines on implementation of Euro IV vehicle fuel standard	Ongoing	Transport WG, ALP
	Continued support to PlanCC in Peru	Ongoing	Transport WG, LAC Sec
	Funding proposals for key flagship projects in collaboration with RPs	Feb- March 2016	Transport WG, RPs, other WGs

* Notes activities for which funding needs to be secured

Table 3. Secretariat activities

Activities	Deliverables & dates
Partnership infrastructure	
Support coordination and overall Infrastructure - conference calls, email updates, etc.	Email communications with stakeholders – ongoing WG and RP Coordination Calls – quarterly
Work plan development and implementation	Development of 2016 work plan – Jan/Feb 2016 Implementation and coordination support for RPs and WGs – ongoing
Development of best practices and ongoing guidance and support for workshops and activity implementation	Update guidance – annually
Support for the Steering Committee and Management Subcommittee	Conference calls – bimonthly

Support Funding Diversification	Development of proposals in coordination with regional platforms and working groups – ongoing
Monitoring and evaluation data collection and reporting	Data collection – quarterly Report – annually
Conduct outreach and enhance peer learning and collaboration	
Continue to develop and strengthen communication materials, fact sheets, shared presentations on Partnership, working group activities and case studies	Updates on fact sheet and shared slides – quarterly Development of 2-3 success stories – ongoing Improved communication materials – ongoing
Improve website design and communication functionality, provide regular updates to the website, maintain working group listserv and expand scope of LEADS resources on the site	List serv updates – ongoing News and events updates – ongoing Working group pages updates – quarterly
Improve activity inventory database and expand to include country LEADS priorities and LEADS leadership examples	Collect information on country LEADS priorities, policies and programs – by May 2016 Display information online – by September 2016 Updates – twice a year
Strengthening Partnerships	Refining partnerships strategy – March 2016 Outreach to partners – ongoing
LEADS-related side events	Delivery of 1-2 side events – by December 2016
Thought leadership resources	Delivery of 1-2 though leadership resources – by June 2016
Communities of Practice	Delivery of support to communities of practice in all regions – ongoing
Fellowship Program	Refine concept note – by February 2016 Launch of fellowship program – by March 2016 Reach out to partners for funding support – ongoing Up to 5 pilots to participate on fellowship program – by December 2016 Development of 2-3 success stories on fellowship program – by December 2016
Awards Program	Continue to refine concept for awards program based on lessons learned in 2015 – Ongoing Meeting of committee – bi-annually Deliver of awards at the LEADS GP annual event – Spring

	2017
LEDS University*	<p>Concept Note – Feb/March 2016</p> <p>Outreach to donors for support – Ongoing</p> <p>Contact universities and institutes to be part of the consortium – Fall-Winter 2016</p> <p>Quarterly meetings of the consortium (pending funding)</p> <p>Design 1-2 trainings in 2017 (pending funding)</p>
Annual LEDS workshop	<p>Workshop Planning (hiring facilitator, contracting venue, organizing planning committee, developing workshop materials, selecting speakers, inviting participants, etc) – from July – Dec 2016</p> <p>Delivery of workshop – Spring 2017</p>
Expert assistance on LEDS	
Remote technical assistance	<p>Consultations at the regionals and global LEDS GP events and partner events</p> <p>Communication materials and webpage – biannual updates</p> <p>Delivery of summary report of assistance provided – annually</p>
In-country LEDS planning support	<p>Outreach to countries interested in this support at regional and global LEDS GP events</p> <p>Communication materials and webpage – biannual updates</p> <p>Delivery of case studies on countries that received this assistance – by December 2016</p>

V. Performance metrics 2016

The performance targets presented in Table 4 are cumulative since the start of the LEDS GP in 2011 and the table shows progress to date while also describing how these targets are measured.

Table 4. LEDS GP 2016 performance targets

2016 performance target	Progress through December, 2015	Impacts needed by end of 2016	Measurement
1. At least 61 national and sub-	36 government	25	Feedback (ideally

<p>national developing and emerging country government agencies⁵ from Africa, Asia, Latin America and the Caribbean, Eastern Europe, and other regions apply learning and technical resources enabled by LEDES GP to strengthen their LEDES programs with documented improvements in policies, plans, analyses, and processes</p>	<p>agencies from developed and developing countries</p>		<p>with quotes) from government agencies of how they have applied learning/resources to improve LEDES programs in concrete ways</p>
<p>2. At least 25 international support programs significantly improve the quality of the assistance they provide as a result of their participation in the LEDES GP</p>	<p>18 international programs</p>	<p>7</p>	<p>Feedback (with quotes) from programs of how they have improved LEDES assistance as a result of LEDES GP</p>
<p>3. At least 7,000 officials and practitioners (of which 3,500 are from developing and emerging countries) strengthen their capacity and knowledge on LEDES through participation in LEDES GP activities, with representation across governments, technical institutes, international organizations, and the private sector and with gender and regional diversity, and at least 200 of these identify specific ways that capacity was enhanced</p>	<p>4938 practitioners of which 2000 are from developing and emerging countries</p>	<p>2062 practitioners (of which 1500 are from developing and emerging countries) with documentation of specific capacity improvements by 150</p>	<p>Documentation of participation in events (and diversity of participants, including gender) with at least 10% of participants describing specific ways in which capacity was improved (at end off events and through follow-up surveys)</p>
<p>4. At least 20 new developing and emerging country government institutions join the LEDES GP regional platforms and working groups that did not participate in LEDES in 2011 engage with the LEDES GP and/or in LEDES activities in their countries</p>	<p>Not measured to date</p>	<p>20</p>	<p>Documented participation of officials and experts that are new to LEDES in regional platforms and working groups</p>
<p>5. At least 5 collaborative action initiatives conducted in 20 early mover countries across regions to advance key LEDES polices and measures</p>	<p>Not documented to date</p>	<p>5 new collaborative initiatives in 20 early-mover countries</p>	<p>Documented through in-person or phone interviews and surveys</p>

⁵ Agencies include government institutions, committees, etc.

The LEDS GP also has an operational target of securing at least 7M of direct co-funding in 2016 to supplement the 3.55M (see Table 5) that primary operational sponsors (US and UK Governments) are making available for this year's activities. This does not include additional in-kind support.

VI. High level LEDS GP budget summary⁶

This work plan defines activities implemented at the regional level to achieve unique priorities for each region. The work plan also identifies activities conducted at the global level to address common priorities across all regions and members of the partnership. Table 4 presents a summary of the activities planned for 2016 to achieve the priorities outlined in the above section IV and the budget associated with each activity.

The LEDS GP Secretariat, regional platforms and working groups are collaboratively seeking additional support from partners for implementation of LEDS GP activities in 2016. Opportunities for additional support that are in discussion with sponsors, but not included in Table 5 are:

- LEDS Investment Mobilization technical assistance and regional peer learning – Proposal submitted to the International Climate Initiative for 5M Euros over the course of 3 years to provide technical support to selected countries to advance investment measures for key priority sectors and share learning with other countries through the regional platforms.
- LEDS University – a consortium of universities and technical institutes to institutionalize and improve access to training currently being provided by the partnership and others; expand knowledge of, tools, methodologies and other capacity building and knowledge resources available at universities and technical institutes; and develop and deliver new trainings and other capacity building resources on key LEDS and NDCs topics.
- Carbon Transparency Initiative⁷ – LEDS GP to assist the ClimateWorks Foundation with applying the Carbon Transparency tool in selected countries. The Carbon Transparency Initiative seeks to create a transparent and granular current development scenario that is based on existing policies, decarbonization trends, and energy related investments.
- Early movers support – In depth collaboration with countries that are early movers on LEDS to advance key measures and enable replication of successful approaches across countries. This includes topics such as low emission subnational action in the transport sector, investment plans and measures, and others.
- LEDS and NDCs investment accelerator initiative – Initiative to support countries to strengthen policies, advance project pipelines, and secure purchase commitments for priority clean energy sector in the participating countries to scale up private sector investment. Funding has been secured from USAID, Department of State, and the World Bank for pilots in Mexico, Vietnam and Kenya. Additional support is needed to expand work in these countries and to include other countries.

⁶ Please note that these figures are estimates and include both funding to the implementing partner and Secretariat management and administration costs. This budget summary does not include in kind support from partners.

⁷ <http://www.climateworks.org/wp-content/uploads/2015/11/CTI-Methodology-for-the-power-and-transport-sectors.pdf>

High levels of in kind support from members, not reflected in the table below, include support for design and delivery of workshops, trainings, webinars, case studies, delivery of technical assistance to countries, among others.

Table 5. LEDS GP activities for 2016 (amounts are in US dollars)

Planned activities (2015-2016)	Total funding (October 2015 to December 2016) ⁸							Total
	Primary operational sponsors		Major programmatic sponsors					
Secretariat	State	DFID	IADB	USAID	EC	WB	CATIE	Total
Partnership Infrastructure – overall coordination and guidance, work plan development, steering and management sub-committee support, and fundraising	385K	75K						460K
Side events – Bonn, COP, etc	30K							30K
Outreach and Strategic Communications – enhanced communications materials including LEDS benefits resources, website improvements and maintenance, partnership development, and communities of practice	185K	125K						310K
Annual Event 2015 - design and delivery of the LEDS GP annual event	170K	125K						295K
Fellowship program	120K	25K						145K
Thought leadership resources	55K							55K
LEDS country priorities and good practices	115K							115K
Total Secretariat Activities Budget	1060K	350K						1410K
Regional Platforms	State	DFID	IADB	USAID	EC	WB	CATIE	Total
Africa LEDS Partnership – annual AfLP event, work plan development, building	280K	220K			1.3 M*	35 K		1.835M

⁸ The budget period noted (October 2015 – December 2016) aligns with funding dates for core support from the US Dept. of State. The budget numbers are totals for this period.

partnerships, fundraising, coordinating technical assistance and matchmaking, M&E, collaboration on country and regional level trainings, and activity implementation								
Asia LEDS Partnership – ALP Secretariat coordination, ALP annual event, webinars, communications, coordination of technical assistance and matchmaking, M&E, collaboration on country and regional level trainings, activity implementation	80K	30K		1M				1.11M
LAC LEDS Platform – LAC Secretariat coordination, annual LAC event, webinars, communication materials, coordination of technical assistance and matchmaking, M&E, collaboration on country and regional level trainings, and activity implementation	200K	30K	296K			30-50K	24K	580-600K ⁹
Total Regional Platforms activities budget	560K	280K	296K	1M	1.3M	65-85K	24K	3,525-3,545K
Working Groups	State	DFID	IADB	USAID	EC	WB		Total
AFOLU – infrastructure, coordination of activities, partnerships, fundraising, M&E	133K							133K
Energy – infrastructure, coordination of activities, partnerships, fundraising, M&E	133K							133K
Transport – infrastructure, coordination of activities, partnerships, fundraising, M&E	133K							133K
Benefits – infrastructure, coordination of activities, partnerships, fundraising, M&E	30K	103K						133K

⁹ The LAC Secretariat is working with partners (CAF, Euroclima and others) to secure funding for implementation of activities. These are not reflected in this table

Finance – infrastructure, coordination of activities, partnerships, fundraising, M&E	30K	103K						133K
SNI – infrastructure, coordination of activities, partnerships, fundraising, M&E	30K	103K						133K
Total Working Groups activities budget	490K	310K						800K
REAL and LEDS planning	State	DFID	IADB	USAID	EC			Total
Remote Expert Assistance for LEDS (REAL) – technical assistance to countries on LEDS topics of interest	150K	40K						190K
In country LEDS Support	115K	20K						135K
Pilot projects on investment mobilization, benefits assessment and subnational LEDS				450K				450K
Total in country and remote advisory budget	265K	60K		450K				775K
Emerging needs	State	DFID	IADB	USAID	EC			Total
New Activities and Emerging Needs	175K							175K
Total reserve budget	175K							175K
Total	2.55M	1M	296K	1.45M	1.3 M	65-85 K	24K	6685-6705K

*Total project of 3.6 million dollars over the course of 3 years - modeling and LEDS planning support for African countries

** Total project cost of 5.4 million dollars over the course of 3 years – investment mobilization support for 8-9 selected countries. Funding pending approval.

Appendix: Secretariat activities

a. Maintain and strengthen partnership infrastructure

The Secretariat will further develop and maintain a robust infrastructure to support the Partnership activities, including the following components:

Work plan development and implementation

The Secretariat will develop the LEADS GP annual work plan to serve as an ongoing guide for the Partnership activities and will support implementation of activities outlined in this work plan. The Secretariat will review progress of activities and adjust the work plan as needed on a biannual basis. This support will include: i) guidance and review of regional platforms and working groups work plan development, ii) coordination support among working groups and regional platforms to ensure effectiveness of the distributed leadership approach of the LEADS GP, iii) review progress of activities, iv) organization of working group calls, v) participation on regional steering committees and working groups, vi) support for linkages with other partners, vii) support the delivery of remote and in-country expert assistance advisory support in close collaboration with working groups and regional secretariats.

Coordination with the Regional Platforms and Working Groups

The Secretariat will collaborate with the regional platforms and working groups to inform LEADS Global Partnership activities. The regional platforms and working groups provide forums to assess needs and opportunities related to LEADS in developing countries. The secretariat will work with platforms and working groups to collect information, support fundraising needs and support the overall coordination of regional platforms' and working groups activities. The Secretariat will hold quarterly calls with working group and regional platform leads to coordinate on activities and harness synergies on peer learning activities at the regional level. In addition, the Secretariat will communicate on a regular basis with regional secretariats to improve communication with members of the regional platforms on services offered by the LEADS GP thus enhancing the value of the regional platforms.

Development of best practices and ongoing guidance and support for workshops and activity implementation

Drawing from lessons of past LEADS GP regional and global events and from results of surveys circulated to LEADS GP members, the LEADS GP Secretariat will continue to update the best practices and guidelines document, and strengthen ongoing support to RPs and WGs on workshop design, facilitation, activity implementation, and fundraising efforts.

Support the Partnership Steering Committee and Management Subcommittee

A Steering Committee (SC) of around twenty-five organizations provides strategic input to advance the direction and collective vision of the Partnership. The Secretariat convenes bimonthly calls for the

Partnership SC and supports the decision-making process on matters related to the functioning of the SC and the LEDS GP. The Secretariat supports the Committee through organizing, participating in and circulating notes from bimonthly phone calls, revising the LEDS GP Work Plan and Strategic Vision as requested by the SC, and through general support for the SC. In addition, the Secretariat will provide an annual report on the performance of the Partnership to the SC. This report will present the progress of the Partnership towards achieving the goals outlined in the Strategic Vision document. In addition, the LEDS GP recently formed a management subcommittee (consisting of Steering Committee Co-Chairs, core sponsors, and the LEDS GP Secretariat) to provide guidance on operations, finances and monitoring and evaluation of the LEDS GP. The Secretariat will provide support for this sub-committee including holding bimonthly calls, responding to requests, and revising related documents and processes based on guidance from the management subcommittee.

Support funding diversification and possible continued support for an informal donor subcommittee to coordinate Partnership funding¹⁰

The Secretariat will support LEDS GP fundraising efforts and assess participation of key international programs to determine additional outreach needs. If there are needs for expanded participation, the Secretariat, in close coordination with the regional platforms and working groups, will actively engage with these programs to determine how best to collaborate and add value to their current activities in order to encourage participation and support fundraising efforts. This may include travel to key events/meetings to support the fundraising process and/or developing and submitting joint fundraising proposals with the regional platforms and working groups. The Secretariat will provide guidelines for an effective engagement of institutions in LEDS GP activities and operations.

Monitoring and Evaluation (M&E) of Partnership strategy and vision

The Secretariat will monitor and evaluate Partnership vision and work plan implementation. The Secretariat will continue to update and improve the M&E strategy based on input from regional platforms, working groups and the LEDS GP steering committee. Data will be collected from working groups and regional platforms on a quarterly basis. An outcomes report will be produced annually to inform the progress of the Partnership towards achieving the annual performance targets.

b. Conduct Outreach and Enhance Peer Learning and Collaboration

The Secretariat will conduct a variety of activities to raise awareness of the benefits and scope of Partnership activities, increase country and donor participation, enhance learning across the partnership members and communicate results and lessons.

Enhance communication materials

The Secretariat will improve current communication materials and develop new materials to better demonstrate the value and benefits of the Partnership and climate resilient low emissions development more broadly. This will include development of short case studies and success stories as standalone publications for LEDS members to distribute as well as in the form of feature articles on the website. The Secretariat will consolidate and provide updated guidance on the LEDS GP brand, for all WGs and RPs to follow with the intention of strengthening the LEDS GP's brand strength and recognition

¹⁰ The LEDS GP Secretariat will discuss with the Management Subcommittee whether there is a need to continue with the informal donor sub-committee during a call in late March 2014.

internationally.

The Secretariat has already improved the design and user functionality of the LEDSGP website by switching to a platform with greater flexibility, incorporating improved navigational features such as clickable maps, and with connectivity to other online climate and development knowledge brokers via use of the 'climate tagger' tool. Through further rounds of enhancement in 2016, the Secretariat will increase the profile of certain website features such as the technical assistance features and will incorporate more cross-linking to other related, partners' websites. The main thrust of the Secretariat's effort for the remainder of 2016, however, will be on sourcing and writing features and case studies about best practices in LEDSGP. Secretariat staff will also announce upcoming LEDSGP events, news and resources and work with the Working Groups to update the content on their respective landing pages.

Maintain and improve e-communication with members

The Secretariat will maintain a listserv for LEDSGP members and separate distribution lists for working group members. The Secretariat will also continue to convene full Partnership webinars and provide regular updates to members on activities and additional resources and training opportunities related to LEDSGP.

Maintain and expand LEDSGP activity database

The Secretariat will support further development of a robust and user-friendly database of information on low emission development planning activities across programs and developing countries. This database includes information on current LEDSGP activities by country across international programs and implementing institutions and on tools and resources developed by these programs. The database will be improved to provide more detailed information on the technical scope of work (sectoral and topical focus) and partners in each country, to capture information on additional programs and country strategies, and to present information on capacity building activities and resources. To improve the level of detail and update current information, the Secretariat will also circulate a survey biannually requesting information from LEDSGP members on LEDSGP activities per topic, sector and country, and include information on institutions and ministries involved in the activity. In addition, the Secretariat will mine websites and announcements for activity data, actively follow up with key programs and partners to link databases when feasible, and identify leads from each Partnership member organization to provide and update data. The Secretariat will analyse the data provided for key trends and developments, and a biannual report on key trends in LEDSGP will be published by the Secretariat.

The functionality will exist on the website www.ledsgp.org to display this information in a visually searchable way by country via the Programs tab: <http://www.ledsgp.org/programs/>

Country LEDSGP priority database

The Secretariat will also expand the database to include information on country LEDSGP priorities and related programs, policies and activities. The Secretariat will collect existing information on planned and existing LEDSGP country priorities, policies, programs and activities and will coordinate with regional platforms, working groups and other partners to collect additional information. This database will also be updated regularly and the Secretariat will produce on demand reports to be shared with potential donors for coordination support and leveraging funding across programs.

Partnership development including outreach to developing countries

In partnership with the Regional Platforms, the Secretariat will seek to expand active engagement of international institutions and developing countries through direct outreach to government officials, program managers, and technical experts in countries and institutions that are engaged in LEDS work. In addition to building partnerships with complementary international and developed country institutions, this will include actively pursuing developing country participation in side events at UNFCCC and other meetings and workshops, and support for developing country participation in key Partnership meetings. Where possible, the NREL, via the Secretariat, and other Partnership members should provide travel support for developing countries to participate in face-to-face meetings of the Partnership.

Organize side events

The Secretariat will develop a policy engagement planner, highlighting key conference opportunities and political milestones on the international stage at which LEDS GP members can present their work. For example, the Secretariat will design and convene side events at the UNFCCC negotiating sessions and other international forums on the LEDS Global Partnership. Working group leads and members will also support outreach and communication by presenting information on working group activities at key conferences and workshops to raise awareness and support.

LEDS discussion papers and resources & forums

Based on demand, the Secretariat will prepare discussion papers and resources on LEDS topics of interest and/or convene remote discussion forums across LEDS practitioners. These papers and forums will support and inform peer learning and other activities of the regional platforms and working groups.

Design and deliver annual LEDS workshop

The Secretariat will support the design and delivery of the annual LEDS workshop through organizing and convening a design team, providing substantive inputs to the agenda and session design, organizing all logistical requirements, developing related materials, disseminating invitations and fulfilling all required outreach. Financial support for facilitation of the meeting and accommodation and travel support for participants will need to be considered by all Partnership members.

Strengthening communities of practice

The LEDS GP Secretariat will support the communities of practice within the LEDS GP in person and on line. This would have facilitation elements and could include coaching and mentoring.

Fellowship & award program

The Secretariat will develop a concept note for a LEDS GP fellowship program to promote the exchange of LEDS leaders across countries and institutions. As part of this program, LEDS leaders by topic would be identified and recognized and would potentially serve as advisors to other countries.

LEDS University

Pending funding availability, the LEDS will launch a LEDS University, a consortium of universities and technical institutes that will institutionalize and improve access to training currently being provided by the partnership and others; expand knowledge of, tools, methodologies and other capacity building and knowledge resources available at universities and technical institutes; and develop and deliver new trainings and other capacity building resources on key LEDS and NDCs topics. The main audience for this effort will be national and subnational governmental institutions.

c. Remote Expert Assistance for LEDS (REAL) & in-country planning support

The LEDS GP offers countries developing LEDS with no-cost quick response advice and assistance on LEDS planning, analysis, finance, transport, energy and waste measures. This assistance is provided on request to developing country government agencies that are developing or implementing LEDS and to technical institutes assisting these agencies with their LEDS processes. The assistance is provided at no cost and restricted to support provided through remote means (e.g. phone and email consultations, review of documents, compilation of information, matchmaking with other programs, etc.) and will generally be limited to no more than 5 days of effort per request.

A team of international experts with expertise on LEDS analysis and planning processes provides the assistance, with the work of this team directed by a moderator working for the LEDS GP Secretariat and the regional secretariats. This service is closely coordinated with the LEDS GP working groups, the World Bank Climate Smart Planning Open Tools Platform and other LEDS GP partners.

The LEDS GP also offers in-country planning support to countries in the early stages of their LEDS development. This assistance includes: 1) building capacity for initial phases of LEDS development and matching countries' technical assistance needs to current LEDS GP organizations' programs; 2) fostering developing country exchange on LEDS planning approaches; 3) improving access to donor funds; 4) providing customized country assistance where needed; 5) identifying and supporting emerging LEDS leaders; and, 6) sharing lessons learned from these country consultations with the broader LEDS community to further the development of climate development strategies elsewhere. A consultant has been hired to support this work in coordination with the global and regional Secretariats.